Impact of
MARYLAND WORKFORCE INNOVATION & Opportunity Act
TITLE I
Under the recent WIOA legislation, Maryland Workforce Association members utilize Title I funding to deliver workforce services to:

- **ADULTS WHO HAVE BARRIERS TO EMPLOYMENT**
- **DISLOCATED WORKERS WHO LOST THEIR JOB THROUGH NO FAULT OF THEIR OWN**
- **YOUTH AGES 14 TO 24**

These services are provided through the American Job Center Network. Case-managed participants develop a career path, may go through training to receive industry recognized credentials, and obtain unsubsidized employment.

The WIOA legislation puts a special emphasis on a demand-driven approach to providing services which make the system responsive to business demand for skilled employees and ensures economic growth. WIOA also encourages alignment and coordination of services provided by many agencies at the local level, which increases efficiency.

In Maryland, Title I funding is used by **12 Workforce Boards** to serve individuals who need assistance identifying career options and gaining employment. The workforce boards also implement innovative strategies to grow a pipeline of skilled workers to meet businesses needs.

Within a recent 12-month period, the workforce boards **served over 8,200 adults** and youth participants using **WIOA Title I funding**. While many of these participants continued receiving services, **over 1,500 individuals** completed the Title I program and obtained a job. This is a conservative number since it does not include those who found a job shortly after they commenced the program and are therefore outside of the reporting period for this analysis.

EMSI is an input-output economic model that allowed us to estimate an economic impact on the State caused by newly obtained jobs by previously unemployed individuals. The model was populated by data on the industry affiliations of these jobs.

The model also calculated that as a result of these employments, **an additional 900 jobs** were indirectly created in Maryland due to a multiplier effect.

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1 The data comes from the Maryland Department of Labor, Licensing and Regulation through matching wage records received from the Unemployment Insurance.

2 EMSI - http://www.economicmodeling.com/
$41 Million
The level of funding received by the State to implement Title I programs

2,500 Jobs
Created directly or indirectly

$120* Million into the State economy in the form of earnings + $13 Million into the state and local budgets in the form of taxes on production and imports + Business decreased recruitment and turnover costs + Communities Increased educational levels, decreased recidivism and reliance on public assistance, and overall prosperity

*In reality, the impact is higher since about 200 jobs were not included in this model due to lack of industry information.

Economic Impact of the Program 3X Exceeded its Costs

$41 Million $133 Million
Hunter was looking for something that he had a true passion for and would allow him to become more self-sufficient. He felt welding was his calling. After being denied chances to move up in his maintenance position, Hunter decided it was time to stop putting his welding career on hold and apply for a welding class held at ARCON Training Center.

Hunter successfully completed the Basic Arc/Flux-Cored Welding course and was hired temporarily through Quality Staffing as a welder for Delaware Elevator. Hunter’s long term goal was to work for a successful company who would not only treat him well as an employee, but also offer good benefits for him and his wife. He felt as though Delaware Elevator is that employer.

Hunter proved himself to be such a strong welder that Delaware Elevator hired him as a permanent full time employee a few months later. To date Hunter has almost doubled what he was making when he first started the welding class.
Dana initially attended Chesapeake College through the Upper Shore Workforce office to obtain her Certified Nursing Assistant license. She completed the class successfully and obtained employment immediately as a nursing assistant. Because of her initial training, which led to a “foot in the door” to the medical field, she was able to also obtain her Geriatric Nursing Assistant, Medication Technician, and Phlebotomy certifications. However, due to back and spinal complications she was unable to fulfill the duties that the position required.

Dana turned again to the Upper Shore workforce office to see if she could receive more help in her career ladder in the medical field. Dana then entered training in the Clinical Medical Assistant courses at Chesapeake College. She excelled in the class and walked across the stage as a CMA graduate in December during the Allied Health Graduation at Chesapeake College.

Dana is now a full time employee of Anne Arundel Family Medical Office in Centreville, Maryland.

“I am a single mother and grandmother and despite my many hardships that I face on a daily basis, I am determined to succeed. I am still qualified and motivated to work in the health field.”

Dat Jerk Caribbean Grill Restaurant is a new small minority owned restaurant in Charles County having a challenge filling two immediate full-time positions. The area conducted a customized recruitment and they invited 12 prescreened candidates. One of the owners, Angela Fray, stated that “candidates were of better quality than those they received from their Indeed listing”.

The business hired two applicants who are still employed.
The Western Maryland Consortium’s On-The-Job Training (OJT) Program has benefitted many of the area businesses through providing reimbursement of new employees’ wages while they are in training as well as vetted individuals who are ready to work and become a part of their team. Some of the businesses who participated in the program provided their feedback.

**Funk Electrical** : “They had already spoken with the applicants and put you in touch with people that they feel would be a good match for what you are looking for and also they contribute to the first couple months of wages while you train the employee.”

“Yes, if I have an opportunity and I believe they may have a candidate match, they will be the first call.”

**Najima** had an Environmental Science degree and 10 years of IT/Database Management experience but she was unable to find employment because she lacked current certifications in the industry. Najima connected with Anne Arundel Workforce Development Corporation’s Maryland Tech Connection initiative looking for help getting back into her career. After completing the Career Restart Bootcamp Najima met with a Career Navigation Specialist and the IT Talent Consultant to develop a career plan. She was enrolled in and successfully completed an Amazon Web Services Certified Solutions Architect training. With a revised career search strategy and an updated industry certification Najima was able to secure a position with the Maryland Department of Environment as a Natural Resource Planner II.
**Success Stories**

**Mr. Sills** lost his CDL license due to medications to take for his health issues. His résumé was poor and was not showing his relevant skills. He enrolled into Entry-Level Manufacturing training offered through the Susquehanna Workforce Network. He completed his training successfully and received a certification. With assistance, he applied for a position with Frito Lay’s and was selected for a Production Operator position making $16.97/hour—full time job with benefits. He shared that he was “being considered for rapid progression into a Maintenance Mechanic position due to his recently acquired skills through the Entry-Level Manufacturing training funded through the EARN grant.” Later, Mr. Sills reported that he had been promoted and is now making $20.87/hr.

**Michelle** was laid off from her Senior Operations Analyst position at a major healthcare organization in late October and came to the Hunt Valley AJC the next month. According to the customer, her primary need was to build on her credentials in order to increase her earning potential. She completed Project Management Professional (PMP) training in 2012, but was unsuccessful in passing the exam. She wanted to revisit the PMP credential which has a lot of impact in her field. We applied for and received approval for prevocational MS Project and occupational Project Management training at UMBC. Michelle continued job searching and was offered a position which she describes as her “ideal job.” While she was targeting positions paying as high as $115,000, this job offer included a salary of $125,000 plus bonus. In her last position she made $104,000. Michelle also worked with the employer to ensure that she will be able to complete the PMP training in May, 2018.
Country Meadows, a Senior Living community reached out to Frederick County Workforce Services for assistance in identifying qualified candidates for the company’s open positions. Country Meadows took advantage of several recruiting solutions offered by Frederick County Workforce Services, including participation in formal job fairs and onsite recruitment events as well as panel presentations and information sessions designed to generate interest in the field among prospective candidates.

As a direct result of the partnership with Frederick County Workforce Services, Country Meadows has hired multiple candidates. According to Country Meadows Employment Specialist, one of these candidates was so impressive during the interview that the company hired him for a full-time position even though there weren’t any openings for his desired position at the time!

Brandon came to the Mid-Maryland Business/Employment Resource Center/AJC Youth Works program in need of some career direction in his life. He was unsure of what he wanted to do, but knew that college was not for him. He had been working at a local restaurant since high school graduation, nearly 2 years before. He became interested in apprenticeships after meeting only a few times with the youth counselor. Brandon ended up completing a resume and cover letter one afternoon with the youth program worker and submitted it to a plumbing and heating company. He was to schedule an interview the following day, and was hired the very next day as an apprentice with Apple, Plumbing and Heating Company! Brandon was very excited to start a career and said he was extremely grateful for all the motivation and resources that the youth program provided.

After having gone through career exploration and job readiness training activities at the Carroll County Business and Employment Resource Center, Brandon was very excited to start a new career as an apprentice with Apple, Plumbing and Heating Company and said he

“was extremely grateful for all the motivation and resources that the youth program provided.”
Angel always wanted to be a nurse but due to her rough past the path was not as easy. After joining the Woodstock Job Corps program Angel started her path towards her dream career. She earned her high school diploma, became certified in Office Administration, and went through training to become a childcare provider.

Angel knew she still wanted to become a nurse so she pursued her CNA/GNA certification funded through the Mayor’s Office of Employment Development. Angel successfully completed the training and received her certifications.

The typical career path for a CNA/GNA would be to work at a nursing home or an assisted living facility. Angel was determined to get a job in a hospital. She applied to and was turned down for a list of hospital positions for various reasons. Finally Mercy Hospital called Angel for an interview and she secured a position. After a six-month probationary period, Angel will be able to apply for a Tech Positions at Mercy. This will give her additional training, a $2.00/per hour wage increase and full-time benefits. In the meantime, Angel is taking pre-nursing courses at Baltimore City Community College.

“Going through the things I went through made me the woman I am today [and] gave me the push to become a better person.”

Three job fairs were held in different locations for Tanger Outlets around Prince George’s County. Sixty retailers representing 900 new jobs and 7,000 job seekers participated in the event. As a result, over 250 contingency job offers were made on the spot.
Anne Arundel County
WBI Thurgood Marshall Airport
Lower Level - Door 8
BWI Airport, MD 21240

Fort Meade
Building 4432
Fort Meade, MD 20755

Linthicum Heights
613 Global Way
Linthicum Heights, MD 21090

Baltimore City
Eastside
3001 East Madison Street
Baltimore, MD 21205

Northwest
2401 Liberty Heights Avenue
Mondawmin Mall - Suite 302
Baltimore, MD 21215

Baltimore County
Eastpoint
7930 Eastern Avenue
Baltimore, MD 21224

Hunt Valley
11101 McCormick Road, Suite 102
Hunt Valley, MD 21031

Randallstown
3637 Offutt Road
Randallstown, MD 21113

Frederick County
Frederick
200 Monroe Avenue
Frederick, MD 21701

Lower Shore
Salisbury
31901 Tri-County Way
Salisbury, MD 21804

Mid-Maryland
Columbia
7161 Columbia Gateway Drive, Suite D
Columbia, MD 21046

Westminster
224 N. Center Street
Westminster, MD 21157

Montgomery
Germantown
12900 Middlebrook Road
1st Floor
Germantown, MD 20874

Wheaton
11002 Veirs Mill Road
First Floor
Wheaton, MD 20902

Silver Spring
3300 Briggs Chaney Road
Silver Spring, MD 20904

Prince George’s County
Largo
1801 McCormick Drive
Suite 120
Largo, MD 20774

Lower Shore
Largo
2001 McCormick Drive
Suite 120
Largo, MD 20774

Southern Maryland
Lexington Park
21795-F N. Shangri-La Drive
Lexington Park, MD 20653

Prince Frederick
200 Duke Street
Prince Frederick, MD 20678

Middle Shore
Waldorf
175 Post Office Road
Waldorf, MD 20602

Waldorf - Youth & Young Adults
102 Paul Mellon Court, Suite 104
Waldorf, MD 20602

Susquehanna
Bel Air
2 South Bond Street, Suite 204
Bel Air, MD 21014

Elkton
1275 West Pulaski Highway
Elkton, MD 21921

Upper Shore
Cambridge
627 Race Street
Cambridge, MD 21613

Centreville
125 Comet Dr.
Centreville, MD 21617

Western Maryland
Cumberland
138 Baltimore Street, Suite 102
Cumberland, MD 21502

Hagerstown
33 W. Washington St., 4th Floor
Hagerstown, MD 21740

Oakland
14 North 8th Street
Oakland, MD 21550
## Maryland Workforce Association Directors

<table>
<thead>
<tr>
<th>County</th>
<th>Director</th>
<th>Phone Number</th>
<th>Email Address</th>
</tr>
</thead>
<tbody>
<tr>
<td>Anne Arundel County</td>
<td>Kirkland J. Murray</td>
<td>410-987-3890</td>
<td><a href="mailto:kmurray@aawdc.org">kmurray@aawdc.org</a></td>
</tr>
<tr>
<td>Baltimore City</td>
<td>Jason Perkins-Cohen</td>
<td>410-396-1910</td>
<td><a href="mailto:jperkins-cohen@oedworks.com">jperkins-cohen@oedworks.com</a></td>
</tr>
<tr>
<td>Baltimore County</td>
<td>Mary Manzoni</td>
<td>410-887-8533</td>
<td><a href="mailto:mmanzoni@baltimorecountymd.gov">mmanzoni@baltimorecountymd.gov</a></td>
</tr>
<tr>
<td>Frederick County</td>
<td>Michelle Day</td>
<td>301-600-2761</td>
<td><a href="mailto:mday1@frederickcountymd.gov">mday1@frederickcountymd.gov</a></td>
</tr>
<tr>
<td>Lower Shore</td>
<td>Rebecca Webster</td>
<td>410-341-3835</td>
<td><a href="mailto:rwebster@tcclesmd.org">rwebster@tcclesmd.org</a></td>
</tr>
<tr>
<td>Montgomery County</td>
<td>Ellie Giles</td>
<td>301-538-5937</td>
<td><a href="mailto:egiles@worksourcemontgomery.com">egiles@worksourcemontgomery.com</a></td>
</tr>
<tr>
<td>Prince George's County</td>
<td>Walter Simmons</td>
<td>301-618-8437</td>
<td><a href="mailto:wsimmons@co.pg.md.us">wsimmons@co.pg.md.us</a></td>
</tr>
<tr>
<td>Southern Maryland</td>
<td>Ruthy Davis</td>
<td>301-274-1922</td>
<td><a href="mailto:rdavis@tccsmd.org">rdavis@tccsmd.org</a></td>
</tr>
<tr>
<td>Susquehanna</td>
<td>Bruce England</td>
<td>410-939-4240</td>
<td><a href="mailto:bengland@swnetwork.org">bengland@swnetwork.org</a></td>
</tr>
<tr>
<td>Upper Shore</td>
<td>Dan McDermott</td>
<td>410-822-1716</td>
<td><a href="mailto:dmcdermott@chesapeake.edu">dmcdermott@chesapeake.edu</a></td>
</tr>
<tr>
<td>Western Maryland</td>
<td>Deb Gilbert</td>
<td>301-791-3076</td>
<td><a href="mailto:dgilbert@westmdcon.org">dgilbert@westmdcon.org</a></td>
</tr>
</tbody>
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The Maryland Workforce Association is made up of the Local Workforce Directors in Maryland. The association collaborates with the Maryland Department of Labor, and other state workforce partners to foster regional and statewide collaboration and share best practices.

www.mdworkforceassociation.org